

# Update on the development of Hampshire and Isle of Wight Integrated Care System for Portsmouth City Council Health Overview and Scrutiny Panel

September 2021

## Context

1. This paper provides an update on the development of the Hampshire and Isle of Wight Integrated Care System (ICS). This update builds on the briefing provided at the previous meeting of the Panel.
2. Integrated Care Systems were established to bring together providers and commissioners of NHS services, local authorities and other local partners to plan and improve health and care services to meet the needs of their population. The core purpose of an Integrated Care System is to:
  - Improve outcomes in population health and healthcare
  - Tackle inequalities in outcomes, experience and access
  - Enhance productivity and value for money
  - Support broader social and economic development
3. Integrated Care is about giving people the health and care support they need, joined up across public services.
4. The Hampshire and Isle of Wight ICS serves 1.9 million people living in Portsmouth, Isle of Wight, Southampton and Hampshire, and is one of 42 ICSs in England. In Hampshire and Isle of Wight, NHS, local government and voluntary sector partners have been working together for a number of years to improve and integrate care.
5. Place based partnerships, such as Health and Care Portsmouth, are the foundations of Integrated Care Systems. Health and Care Portsmouth brings local partners together to collaborate and to plan and deliver improvements for city residents.
6. The Health and Care Bill is currently making its way through the parliamentary approvals process. The Bill is intended to further support the development of Integrated Care Systems, and make it easier for partners to collaborate to improve health and care for residents. The Bill will establish ICSs (which are currently informal collaborations) as statutory bodies. The functions currently undertaken by Clinical Commissioning Groups will transfer to ICSs.
7. A key aim is to build on and further strengthen local collaboration between partners to address health inequalities, sustain joined up, efficient and effective services, and enhance productivity.
8. Since the last meeting of the committee, further guidance has been published by NHS England setting out the requirements, based on the Bill, that ICSs must deliver in

readiness for 1 April 2022. These technical documents form the basis on which NHS England will assess progress within the NHS throughout the remainder of 2021/22. Guidance received to date include:

- Thriving places: guidance on the development of place-based partnerships as part of statutory ICSs
- Working with people and communities
- Provider collaborative guidance
- Partnerships with the voluntary, community and social enterprise sector
- Effective clinical and care professional leadership
- ICS readiness to operate checklist and statement
- ICS people function, HR and employment commitment
- ICS functions and governance guide
- CCG close down and ICS establishment checklists
- Model constitution
- NHS oversight metrics and framework

### Statutory ICS arrangements for Hampshire & Isle of Wight

9. Subject to the passage of legislation, and in-line with the requirements set out in the Bill, the statutory ICS arrangements for Hampshire & Isle of Wight will comprise:
  - The **Hampshire & Isle of Wight ICS NHS Body** which leads integration within the NHS, bringing together all those involved in planning and providing NHS services to agree and deliver ambitions for the health of the population. The ICS NHS Body will be responsible for NHS strategic planning and the allocation of NHS resources. It will receive a financial allocation from NHS England and will be accountable to NHS England for the outcomes it achieves for the population of Hampshire & Isle of Wight. The ICS NHS Body will have a unitary board (the Integrated Care Board) with a chair and chief executive, executive and non-executive directors and members from NHS Trusts, general practice and local authorities.
  - The **Hampshire & Isle of Wight ICS Partnership**. This is the forum which brings local government, the NHS and other partners together across Hampshire & Isle of Wight to align ambitions, purpose and strategies to integrate care and improve health and wellbeing outcomes. The ICS Partnership will be established jointly by the NHS ICS Body and the four upper tier local authorities and has responsibility for preparing an 'Integrated Care Strategy' setting out how the health and social care needs of the population of Hampshire & Isle of Wight are to be met, and how the wider determinants of health and wellbeing will be addressed. The ICS NHS Body and local authorities will have a duty to have regard to this Integrated Care Strategy.
10. Strong local place based partnerships and provider collaboratives underpin the way Integrated Care Systems work to deliver their aims. Guidance has now been published on ['Thriving Places'](#) – setting out expectations about the development of place based partnerships in Integrated Care Systems.

11. Through Health and Care Portsmouth, arrangements have been established to support deep integration in the city and to enable partners to work together to implement the shared vision for Portsmouth residents. These form the basis of the place based arrangements for Portsmouth.
12. Provider collaboratives are partnership arrangements involving at least two NHS Trusts working at scale, with a shared purpose and effective decision making arrangements to reduce unwarranted variation and inequality in health outcomes, access to services and experience, and to improve resilience (by, for example, providing mutual aid).

### Next steps

13. NHS England and Improvement has confirmed the appointment of Lena Samuels as Chair Designate for the Hampshire and Isle of Wight Integrated Care Board. Lena currently serves as the chair of the ICS and we are delighted that she will be continuing to support the development of the ICS. The recruitment process to appoint designate chief executives of the anticipated 42 NHS Integrated Care Boards, subject to legislation, has now been commenced by NHS England and Improvement.
14. During Autumn 2021, the statutory arrangements for the ICS and the local place based arrangements in Portsmouth, Southampton, Isle of Wight and Hampshire will be finalised with local partners.